Deal No 1601231122

ABB acquires Baldor Electric

Deal overview

Deal typeAcquisition 100%Deal statusCompletedDeal value4,200 mil USD

Target name

Baldor Electric Company

United States Of America

Electric motors, drives, and generators manufacturer and marketer

BvD ID number

US430168840

Acquiror name Country Activity BvD ID number
ABB Ltd Switzerland Automation technologies services CH02030216152

Automation technologies services Electricity distribution and control

> apparatus manufacturer Power transmission manufacturer

Regulatory bodies Antitrust Division (United States), Committee on Foreign Investment in the United States (United

States), Department of Justice (United States)

Deal structure & dates

Deal typeAcquisition 100%Deal statusCompletedDeal sub-typeRecommended bidRumour date30/11/10Public takeoverAnnounced date30/11/10Deal financingn.a.Completed date27/01/11

Deal financing n.a. **Deal method of payment** Cash

Debt assumed (1,100 mil USD)

(1,100 l USD)

Deal values

Deal value4,200.00 mil USDNative currencyUSDDeal equity value3,100.00 mil USD

Deal enterprise value Deal modelled enterprise value 4,200.00 mil USD 4,247.84 mil USD

Deal total target value 4,200.00 mil USD

Pre-deal target financials & multiples

Baldor Electric Company

Consolidated statements	02/01/10 12 months Unqual Local GAAP 10-K mil USD	02/10/10 3 months Qualif n.a. Local GAAP 10-Q mil USD	02/01/10 Deal value multiples	02/01/10 Equity value multiples	02/01/10 Enterprise value multiples
Pre-deal target operating revenue/turnover	1,524	454	2.76	2.03	2.76
Pre-deal target EBITDA	282	84	14.88	10.98	14.88
Pre-deal target EBIT	216	67	19.48	14.38	19.48
Pre-deal target profit before tax	101	39	41.54	30.66	41.54
Pre-deal target profit after tax	60	26	70.24	51.84	70.24
Pre-deal target total assets	2,652	2,689	1.58	1.17	1.58
Pre-deal target shareholders funds	924	987	4.55	3.36	4.55
Pre-deal target market capitalisation	1,286		3.27	2.41	3.27

Pre-deal target financials & multiples

Consolidated statements	02/01/10 Modelled enterprise value multiples	02/01/10 Total target value multiples
Pre-deal target operating revenue/turnover	2.79	2.76
Pre-deal target EBITDA	15.05	14.88
Pre-deal target EBIT	19.70	19.48
Pre-deal target profit before tax	42.01	41.54
Pre-deal target profit after tax	71.04	70.24
Pre-deal target total assets	1.60	1.58
Pre-deal target shareholders funds	4.60	4.55
Pre-deal target market capitalisation	3.30	3.27

Deal stock prices

Offer price 63.50 USD **Bid premium - Rumour Date** 40.77 % (29/11/10) 40.77 % (29/11/10) **Bid premium - Announced Date**

Target name:	Baldor Electric Company

Stock price 3 months prior to 35.47 USD (30/08/10)

rumour

Stock price 3 months prior to 35.47 USD (30/08/10)

announcement

Stock price prior to rumour 45.11 USD (29/11/10) Stock price prior to announcement 45.11 USD (29/11/10)

Stock price after completion n.a. Stock price 1 week after n.a. completion

Stock price 1 month after n.a.

completion

Acquiror name: **ABB Ltd** Stock price 3 months prior to 19.21 USD (30/08/10) Stock price 3 months prior to 19.21 USD (30/08/10) announcement Stock price prior to rumour 19.46 USD (29/11/10) Stock price prior to announcement 19.46 USD (29/11/10) 23.87 USD (28/01/11) Stock price after completion Stock price 1 week after 23.41 USD (03/02/11) completion Stock price 1 month after 24.48 USD (28/02/11) completion

Deal comments & rationale

Comments On 30/11/10 it was announced that Ltd has entered into an agreement to acquire Baldor Electric Company, a Fort Smith, Arizona-based manufacturer of industrial electric motors, mechanical power transmission products, drives, and generators, in a recommended offer. ABB is offering USD 63.50 in cash per share for a total transaction value of USD 4.2 billion, including net debt to be assumed of USD 1.1 billion. The transaction is due to close during the first quarter of 2011, subject to shareholder and regulatory approvals. The offer represents a premium of 40.767 per cent over Baldor's closing share price of USD 45.11 on 29/11/10, the last day of trading prior to the announcement.

On 08/12/10 it was announced that ABB has commenced the offer for Baldor Electric.

On 21/12/10 ABB and Baldor Electric announced that the Antitrust Division of the United States Department of Justice has requested additional information and documentary material in regards to the takeover of Baldor

On 11/01/10 ABB announced that it has extended the closing of its offer for Baldor Electric from 10/01/11 to 19/01/11. Shares representing an approximate 86.38 per cent stake in Baldor Electric had been tendered as of 10/01/11.

On 20/01/11 ABB announced that it has extended the closing of its offer for Baldor Electric from 19/01/11 to

Deal comments & rationale

Comments 25/01/11. It was also announced that the transaction has been cleared by the Antitrust Division of the United States Department of Justice and is now unconditional.

> On 26/01/11 ABB and Baldor Electric announced that the tender offer has closed. Shares representing an approximate 89.38 per cent stake in Baldor Electric have been successfully tendered. A short-form merger will now take place to acquire the remaining shares in Baldor Electric.

On 27/01/11 ABB Ltd announced that it has acquired Baldor Electric Company.

Rationale

"Baldor is a great company with an extremely strong brand in the world's largest industrial market," said Mr Joe Hogan, ABB's CEO. "Baldor's product range and regional scope are highly complementary to ours and give both companies significant opportunities to deliver greater value to our customers."

Mr John McFarland, Chairman of the Board and CEO of Baldor, commented: "Our Board of Directors believes this transaction is in the best interest of our shareholders, our employees and our customers. It demonstrates the value our employees have created and the strength of our brand and products in the global motors industry. We are excited about the opportunity to join ABB's worldwide family as we have always respected ABB. We are very pleased that ABB will locate its motor and generator business headquarters for North America in Fort Smith and we are confident that the combined global platform will be well positioned to capitalize on meaningful growth opportunities in the future."

All advisors

ADVISORS TO TAR	S TO TARGET				
Target name	Advisor name	Advisor role	Location	BvD ID number	Deal professionals
Baldor Electric	UBS	Financial Advisor	International	n.a.	n.a.
Company	Gibson Dunn &	Lawyer	n.a.	n.a.	n.a.
	Crutcher LLP				
	Thompson Coburn LL	PLawyer	n.a.	US02-035-4833	n.a.
ADVISORS TO ACQ	UIROR				
Acquiror name	Advisor name	Advisor role	Location	BvD ID number	Deal professionals
		710071001		DID ID Hallibel	Dear professionals
ABB Ltd	Citigroup Inc.	Financial Advisor	International	US521568099	n.a.
ABB Ltd					
ABB Ltd	Citigroup Inc.	Financial Advisor	International	US521568099	n.a.
ABB Ltd	Citigroup Inc. Kirkland & Ellis LLP	Financial Advisor Lawyer	International International	US521568099 n.a.	n.a. n.a.

Source information

Source data

Electronic Publication, Sec. Business Wire: Company Press Release

Electronic Publication, Sec, Business wire, Company Press Release		
ource documentation		
Date	Document	
30/11/10	Acquiror Press Release	
30/11/10	Target Press Release	
30/11/10	Acquiror Form 6-K	
30/11/10	Target Form 8-K	
08/12/10	Acquiror Form Form SC TO-T	
08/12/10	Target Press Release - Updated	
08/12/10	Acquiror Press Release - Updated	
08/12/10	Target Form SC 14D9	
21/12/10	Target Form SC TO-T	
21/12/10	Acquiror Form SC TO-T	
21/12/10	Target Press Release - Updated	
21/12/10	Acquiror Press Release - Updated	
11/01/11	Acquiror Press Release - Updated	
11/01/11	Acquiror Form 6-K - Updated	
11/01/11	Target Form SC TO-T - Updated	
20/01/11	Target Form SC TO-T - Updated a	
20/01/11	Target Form SC TO-T - Updated b	
20/01/11	Acquiror Form 6-K - Updated	
20/01/11	Joint Acquiror and Target Press Release - Updated	
20/01/11	Joint Acquiror and Target Press Release - Updated	
26/01/11	Joint Acquiror and Target Press Release - Updated	
27/01/11	Target Press Release - Updated	
28/01/11	Target Form 6-K	

Editorial

01/12/10 :ABB expands footprint in North America

Shares in Baldor Electric Company soared on news ABB of Switzerland is planning to acquire the US industrial electric motor manufacturer in a multi-billion-dollar cash deal designed to boost its presence in the North American market.

Under the agreement the suitor will shell out USD 63.50 per share, or USD 4.20 billion including USD 1.10 billion of net debt, in exchange for gaining access to the industrial customer base on the continent and bolstering its position as a leading motion product supplier.

This is a pretty cunning move considering it comes at a time when regulatory changes in the US and other parts of the world are likely to ramp up demand for energy efficient technology, and in so doing will enable ABB to "tap the huge potential in North America for rail and wind investments, both of which are expected to grow rapidly in coming years".

In the statement yesterday, it was noted that the US market for high-efficiency motors could grow at a rate of between 10.0 per cent and 15.0 per cent next year as a result of these new legislations – which will become effective this December.

Considering the recommended offer is at a 40.8 per cent premium to Baldor's closing price of USD 45.11 on 29th November it is little wonder that investors sent up the group's stock by 40.4 per cent yesterday to finish at USD 63.31 – giving a market cap of USD 2.98 billion.

The Arkansas-based firm, which employs around 7,000 people, is involved in marketing, designing and manufacturing industrial electric motors, mechanical power transmission products, drives and generators.

It booked an unaudited operating profit of USD 183.78 million on net sales of USD 1.29 billion in the nine months ended 2nd October 2010 compared to USD 138.13 million on USD 1.17 billion over the same timeframe in 2009. Net profit was 11.8 per cent higher at USD 63.50 million for the period (2009: USD 56.81 million).

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